MANAGER'S SKILLS INVENTORY - SELF ASSESSMENT

Assessment rating scale: 1: Improvement needed 2: Meets requirements 3: Exceeds requirements

Personnel		•		Assessment (1, 2 or 3)	Comments
1.	Recruit, interview and hire staff.	Yes 🗑	No ₩		
1.	Review staff organization, structure and make recommendations to doctor	Yes 🗑	No ເ		
1.	Conduct routine performance appraisals.	Yes ₩	No ₩		
1.	Counsel employees.	Yes ₩	No ₩		
1.	Terminate problem employees.	Yes ⊠	No ₩		
1.	Plan and conduct regular staff meetings.	Yes ₩	No ₩		
1.	Review all staff assignments and schedules.	Yes 🖫	No ₩		
1.	Meet routinely with staff members to review results of staff work and set performance goals.	Yes ⊠	No 🗑		
1.	Provide an atmosphere of open communication.	Yes 🖫	No ₩		
1.	Provide training or re-training of staff.	Yes ₩	No ₩		
Patient-Seeing Functions		Job Duty		Assessment (1,2 or 3)	Comments
1.	Work for positive improvement of patient care and relations.	Yes 🖫	No ⊠		
1.	Act as the practice's final representative on any disputes.	Yes 🖫	No ₩		
1.	Ensure that office and clinical staff provide as much information as is available to all patients.	Yes ₩	No ⊠		
1.	Ensure that a positive relationship is maintained with all referring sources.	Yes ₩	No ⊠		
1.	Ensure that cosmetic products and spa services are generating sufficient referrals.	Yes ⊠	No 🗑		
1.	Ensure that all staff is grounded in the principles of good patient relations.	Yes 🖫	No ⊠		



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Front Office	Job Duty		Assessment (1, 2 or 3)	Comments
Supervise the office operations.	Yes ເ⊠	No ⊠		
Ensure all front office equipment is maintained in proper working order.	Yes ⊠	No ₩		
1. Ensure the office is maintained in a clean and orderly fashion at all times.	Yes ເ⊠	No ₩		
Oversee inventory of all supplies.	Yes ⊠	No ₩		
Make recommendations for the apparent need for new equipment.	Yes ⊠	No ₩		
Manage computer systems and computerized databases.	Yes ເ⊠	No ₩		
Financial	Job Duty		Assessment (1, 2 or 3)	Comments
Oversee all accounts payable to ensure all bills are prioritized and paid.	Yes ⊠	No ₩		
1. Manage the finances of the spa services.	Yes 図	No ₩		
Maintain a close check on all expenses.	Yes ⊠	No ₩		
Make recommendations for revisions or adjustments to the fee schedules.	Yes ⊠	No ₩		
Supervise banking, daily cash reconciliation, statement reconciliation, and the preparation of deposits.	Yes ເ≝	No ⊠		
Manage all product sales.	Yes ⊠	No ₩		
Submit an annual operating/marketing budget to the doctor.	Yes ⊠	No ₩		



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Marketing		Job Duty		Assessment (1, 2 or 3)	Comments	
1.	Oversee management of all marketing activities, budgets and ROI.	Yes 🖫	No ⊠			
1.	Responsible for Tracking & Monitoring, provide reports and recommendations to Doctor	Yes ₩	No ⊠			
1.	Coordinate the services provided by consultants- marketing/PR, etc.	Yes 🖫	No ₩			
1.	With the technical assistance of the promotion consultants, design all advertising and marketing materials.	Yes ₩	No ₩			
1.	Review the routine plan of PCC to contact all referral sources.	Yes ⊠	No ⊠			
1.	Oversee the Web sites and manage the email responses.	Yes ₩	No ⊠			
1.	Communicate to patients-of-record all enhancements through mass mailing, complimentary treatments. "High Touch" (thank you notes, greeting card, retention items, gift baskets, etc.)	Yes ເ≝	No ⊠			
1.	Assist in presentations, conduct patient education seminars	Yes 🖫	No ₩			
1.	Actively participate in community and professional organizations.	Yes 🖫	No ⊠			



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Assessment rating scale: 1: Improvement needed 2: Meets requirements 3: Exceeds requirements

Job Prerequisites	Answer	Assessment (1, 2 or 3)	Comments
 Knowledge of cosmetic surgery services and procedures. 	Yes W No W		
1. A minimum of five years experience in or with the health care profession.	Yes W No W		
1. A minimum of three years experience in supervising and managing personnel.	Yes W No W		
1. Ability to interact and coordinate within a team environment.	Yes W No W		
Comfortable managing in dynamic and ever changing consumer environment.	Yes W No W		
High level communication skills.	Yes ເ No w		
Excellent documentation skills.	Yes ເ⊠ No two		
Past experience in selling discretionary income products or services.	Yes W No W		
An outgoing personality and "people skills."	Yes W No W		
A four-year college degree.	Yes 🗵 No 🛚		

